

# Biomarker Commercialization Review Tool

Authors:

Piia von Lode and Valérie Daussin



# IMPRINT

## BIOMARKER COMMERCIALIZATION (BIC) REVIEW TOOL

Designed to improve communication

The BIC Review Tool is a comprehensive checklist for selection of the most promising invention for further commercialization of IVD-applicable biomarkers.

The BIC Review Tool allows an “inventors interview”-type of approach, in addition to being a checklist for Technology Transfer Offices and Researchers. It is designed to improve communication between the stakeholders involved in the commercialization process and to facilitate collaboration. The tool is therefore in a completely different format than the Biomarker Commercialization (BIC) Guide. All introductions and explanations are missing by intention since they can already be found in the BIC Guide, Best & Pitfall Practices handbook or the Regulatory Guide.

## LEAD PARTNER

Ideklivnikken - Aalborg University Hospital  
The North Denmark Region  
Hobrovej 18-22  
9100 Aalborg  
Denmark

## AUTHORS

Piia von Lode, Ph. D., University of Turku  
Valérie Daussin, LL.M., Aalborg University Hospital

## WITH THE CONTRIBUTION OF THE ENTIRE BIC CONSORTIUM

Picture used from Colourbox with permission.

For more information: [biomarker.nu](http://biomarker.nu)



EUROPEAN UNION

EUROPEAN  
REGIONAL  
DEVELOPMENT  
FUND

Inventors (name, affiliation): \_\_\_\_\_

Inventors' contact person and contact information: \_\_\_\_\_

Inventor disclosure/report code and topic (where applicable): \_\_\_\_\_

Number of biomarkers: \_\_\_\_\_

Name(s), synonym(s), acronym(s) and all different codes of the biomarker(s) at the different molecular levels: \_\_\_\_\_

Disease/condition under investigation: \_\_\_\_\_

Type of disease (e.g. infectious, congenital, cancer, occupational): \_\_\_\_\_

Potentially applicable molecular forms for the current test:

DNA

mRNA

Modification of polynucleotide (e.g. post-transcriptional modification): \_\_\_\_\_

Protein

Modification of protein (e.g. glycovariant): \_\_\_\_\_

Metabolite

Other, which: \_\_\_\_\_

## DESCRIPTION OF THE PLANNED IN VITRO DIAGNOSTIC (IVD) TEST

Test type

Diagnostic

Prognostic

Predictive, for which therapy:

Screening

Risk/susceptibility

Companion diagnostics, for which drug: \_\_\_\_\_

Non-IVD applicable marker, specify type of use: \_\_\_\_\_

Other:

Intended use/purpose of the test: \_\_\_\_\_

# 1 Biomarker discovery

TRL-1 BASIC PRINCIPLES OBSERVED

## CLINICAL NEED

### SIGNIFICANT, DOCUMENTED CLINICAL NEED

Which important clinical question the test result answers:

---

---

Who is the intended end user:

---

Does the important clinical question come from the intended end users and is it confirmed by them:

Yes, documented contact(s):

---

Additional literature referral(s):

---

No

How the test result expectedly affects the treatment or the outcome of the patient:

---

### STATISTICALLY SIGNIFICANT & CLINICALLY MEANINGFUL RESULTS ESTABLISHED

Clinical study type

Paired case-control study,

n (pairs) = \_\_\_\_\_

Cohort study, n (controls) = \_\_\_\_\_

n (cases) = \_\_\_\_\_

Statistically significant ( $p < 0.05$ )

Yes,  $p =$  \_\_\_\_\_

No

Difference in affected vs. healthy people, effect size, and 95 % CI: \_\_\_\_\_

RR, OR or HR (where applicable): \_\_\_\_\_

Is the difference large enough to convince a clinician in routine setting?

Yes, no or little overlap (in healthy vs. affected); the difference is relevant to an individual patient

No, significant overlap between groups

## COMMERCIAL VIABILITY

### TEST RESULT AFFECTS SELECTION OF TREATMENT

Is there therapy existing for the disease/condition targeted?

Yes (specify): \_\_\_\_\_

No

No, but the marker provides potential for drug development  
non-IVD applicable biomarker

How the test result is expected to affect the treatment of the patient:

---

---

---

### TEST FILLS A GAP OR OTHERWISE IMPROVES CURRENT TESTING SCHEME

Is the test expected to enable detecting the disease at early stage?

Yes, before clinical symptoms

Yes, directly after onset of the acute disease

No

• If no, can the disease yet be successfully treated at the time of test result?

Yes

No

How the test expectedly improves the current testing scheme:

---

---

---

## FEASIBILITY & IPR

### PRACTICAL ROUTINE ASSAY FEASIBLE

Is the clinical concentration of the biomarker high enough to be measured by a practical routine assays?

Yes, conc. range: \_\_\_\_\_

No

Which practical assay platform you envision for the final product: \_\_\_\_\_

Which specimen types are feasible:

Non-invasive matrices (e.g. blood, urine): \_\_\_\_\_

Invasive matrices (e.g. CSF, biopsy): \_\_\_\_\_

Invasive specimen is

routinely taken regardless:

Yes

No, but performing the test requires one

Is the biomarker stable in the (stored) clinical specimens?

Yes, results of preliminary stability studies (e.g. freeze-thaw cycles, recovery-% etc.):

\_\_\_\_\_

Specimen type and storage

conditions: \_\_\_\_\_

No, not tested

No, specify: \_\_\_\_\_

Is the biomarker present in fresh specimens from healthy people:

Yes: \_\_\_\_\_

No

Does the test involve complex result interpretation?

Yes, multiplex biomarker panel

Yes, multiple molecular types of biomarkers

Yes, personalized decision tree or sequential multi-parameter testing

No

### BIOMARKER OR ITS CORRELATION TO DISEASE IS A NOVEL FINDING

Is/are the biomarker(s) previously known in the literature?

No

Yes, in the same indication (which biomarker(s)):

\_\_\_\_\_  
\_\_\_\_\_

Yes, in another indication, (which biomarker(s), which indication):

\_\_\_\_\_  
\_\_\_\_\_

If Yes, are they routinely measured in clinical settings (how and in what conc. range)?

\_\_\_\_\_  
\_\_\_\_\_

# 2 Biomarker verification and preliminary scientific validation studies

TRL-2 PROOF OF PRINCIPLE STUDIES

## CLINICAL NEED

### CLINICALLY SIGNIFICANT RESULTS ESTABLISHED

Description of the clinical cohort used in verification studies:

cases: \_\_\_\_\_

Exclusion criteria: \_\_\_\_\_

(n) of controls = \_\_\_\_\_

Specimen matrix = \_\_\_\_\_

Is the original observation repeated with increased sample size:

Yes,  $p =$  \_\_\_\_\_

No,  $p =$  \_\_\_\_\_

Difference in affected vs. healthy people, effect size, and 95 % CI:

\_\_\_\_\_  
\_\_\_\_\_

RR, OR or HR (where applicable):

\_\_\_\_\_  
\_\_\_\_\_

Is the magnitude of the observed difference of practical importance, i.e. clinically significant:

Yes, how: \_\_\_\_\_

No

Have the findings been confirmed at other sites?

Yes: \_\_\_\_\_

No, could not be confirmed

### SCIENTIFIC VALIDITY: ASSOCIATION AND SPECIFICITY TO DISEASE CONFIRMED

Is the underlying biological pathway linking the biomarker to the disease known or under investigation:

Yes: Shared molecular pathology (e.g. cellular stress) across diseases can be excluded because:

\_\_\_\_\_  
\_\_\_\_\_

No

## COMMERCIAL VIABILITY

### POSITIVE DOCUMENTED FEEDBACK FROM CLINICIANS / CLINICAL LABORATORIES

What is the significant clinical question (i.e. the need) the test answers:

---

---

Is the magnitude of the observed difference of practical importance, i.e. clinically significant:

Yes, documented feedback: \_\_\_\_\_  
\_\_\_\_\_

Additional literature referrals: \_\_\_\_\_  
\_\_\_\_\_

No

### LARGE TARGET POPULATION IDENTIFIED

Prevalence of the disease/condition in (different) population(s):

---

---

Who are to be tested (mark all):

Entire population

Specific subgroup of the population, which: \_\_\_\_\_  
\_\_\_\_\_

Entire affected population (with already established diagnosis)

Specific population of the sick, which: \_\_\_\_\_

Share amongst all sick: \_\_\_\_\_ %

Newborn / children / teenagers (select)

Adults with age range of: \_\_\_\_\_

Elderly

Female

Male

Specific ethnicities: \_\_\_\_\_

Specific timing or other trigger: \_\_\_\_\_

Contraindications for testing (which, when): \_\_\_\_\_

Estimated yearly number of cases and tests for the above target group

Locally: \_\_\_\_\_

Internationally (specify): \_\_\_\_\_

Estimated price of test: \_\_\_\_\_ €

Estimated maximum yearly size of the specified market (cases x €) = \_\_\_\_\_ €

Is the market potential significant (profits >> patenting costs?)

Yes

No



## FEASIBILITY & IPR

### QUANTITATIVE ASSAY TECHNOLOGIES USED

Assay technology(ies) used in the verification studies:

---

---

Are the used assay technologies:

quantitative

target-specific

high-throughput / up-scalable

automatable

currently used in routine

sensitive (clinical concentrations fall within the linear measuring range)

No, another assay technology to be used in prototype assay for proof-of-concept studies, which:

---

---

Have plans and specifications been made for the prototype assay:

Yes:

Reagent plan

Instrument plan

Technical specifications

No, reason:

---

Are specialized instrumentation or chemically modified reagents required in the prototype assay?

Yes which and why:

---

No

### BIOMARKER OR ITS CORRELATION TO DISEASE IS INVENTIVE AND PATENTABLE

Internal novelty and patentability survey performed:

---

---

External novelty and patentability survey performed:

---

---

Previous publications by inventors (incl. abstracts, posters and presentations) reviewed:

Yes: invention not previously published by the team

Yes: invention published and non-patentable

No

The invention is novel

Yes, the novel features concern:

Singular biomarker(s)

Panel of biomarkers

Method of detection

Other (please specify):

---

No

Is comprehensive patent protection yet achievable?

Yes, target of protection:

---

Computer algorithm

Sequences of binders

Method of producing (instead of product)

Other (please specify):

---

No

Is the use of the method evident in the final product?

Yes, how:

---

No

The invention is inventive:

Yes, the non-obvious, surprising features concern:

---

No

# 3 Development of a specific biomarker assay (prototype)

TRL-3 PROOF OF CONCEPT ASSAY ESTABLISHED

## CLINICAL NEED

### GOOD PRELIMINARY CLINICAL PERFORMANCE

Good preliminary clinical performance

o Description of clinical specimens used in setting up the prototype assay:

Specimen matrix: \_\_\_\_\_

Specimen preparation: \_\_\_\_\_

Selection criteria and (n) of cases: \_\_\_\_\_

Selection criteria and (n) of controls: \_\_\_\_\_

Results obtained with prototype correlate well with the original observations:

Preliminary cut-off concentration used: \_\_\_\_\_

Preliminary diagnostic sensitivity: \_\_\_\_\_ %

Preliminary diagnostic specificity: \_\_\_\_\_ %

Other applicable measures: \_\_\_\_\_

Stability of the biomarker in the matrixes studied:

RT: \_\_\_\_\_

-20 °C/- 70 °C: \_\_\_\_\_

Freeze-thaw cycles: \_\_\_\_\_

Recovery-%: \_\_\_\_\_

# COMMERCIAL VIABILITY

## COMPETITIVE ADVANTAGE ACHIEVED

Clear purpose and need for the test has been established and verified by end-users in writing:

Yes: \_\_\_\_\_

No, situation has changed: \_\_\_\_\_

List all competing methods (commercial or under development)

For the same target molecule (also when different molecular class): \_\_\_\_\_

For another target molecule: \_\_\_\_\_

A non-biomarker based test or imaging approach: \_\_\_\_\_

Advances of the new test over the competing methods:

Increased accuracy

Earlier diagnoses

Earlier therapeutic actions

Improved convenience

Decreased number of tests of procedures

Cost-savings due to other reasons: \_\_\_\_\_

Other: \_\_\_\_\_

Competing methods do not exist, reason: \_\_\_\_\_

Are the results of the new test comparable to the golden standard (or equivalent) approach:

Yes, method tested against and correlation: \_\_\_\_\_

No, not tested because: \_\_\_\_\_

\_\_\_\_\_

## RISK MANAGEMENT

### CLINICAL

Number of false positives per each true positive (100/PPV): \_\_\_\_\_

Is over-diagnostics possible? If yes, what are the consequences to a patient (especially note invasive testing or therapy steps):

Yes: \_\_\_\_\_

No

Number of false negatives per each true negative (100/NPV): \_\_\_\_\_

Is under-diagnostics possible? If yes, what are the consequences to a patient (especially note life-threatening situations):

Yes: \_\_\_\_\_

No

### LEGAL

Informed consent of patients allows commercial use (incl. patenting) of results:

Yes

No

MTA's made allow commercial use (incl. patenting) of results:

Yes

No

### IPR AND FTO

Sufficient IP rights and FTO can be achieved:

Yes

No, invention non-patentable or lacks FTO: \_\_\_\_\_

## FEASIBILITY & IPR

### SPECIFIC AND PRACTICAL PROTOTYPE (PROOF-OF-CONCEPT ASSAY) ESTABLISHED

Analytical performance (i.e. ability to correctly measure the biomarker) conforms to predefined technical specifications:

Limit of detection: \_\_\_\_\_

Limit of quantification: \_\_\_\_\_

Linear measuring range: \_\_\_\_\_

Clinical concentrations fall within linear measuring range?

Yes: \_\_\_\_\_

No: \_\_\_\_\_

Hook-effect controlled?

Yes: \_\_\_\_\_

No: \_\_\_\_\_

Practicability characteristics conform to predefined specifications:

Specimens accepted: \_\_\_\_\_

Required skills and labor in specimen preparation:

Low, steps: \_\_\_\_\_

High, steps: \_\_\_\_\_

Pre-analytical requirements for specimens (collection, processing, storage): \_\_\_\_\_

Exclusion criteria: \_\_\_\_\_

Total turn-around-time of assay \_\_\_\_\_

Reliability characteristics conform to predefined specifications:

Trueness of measurement (bias): \_\_\_\_\_

Precision of measurement (repeatability, reproducibility) \_\_\_\_\_

Recovery in spiked specimens: \_\_\_\_\_

Interferences detected:

No

Yes: \_\_\_\_\_

### FREEDOM-TO-OPERATE (FTO)

In-house or IPR-free, multi-vendor commercial key components are available/can be made available economically at sufficient scale:

Yes

No, commercial license for following components required: \_\_\_\_\_

No, only singular vendors exist for following components: \_\_\_\_\_

No, following components are available only low-scale (or high-cost): \_\_\_\_\_

Describe the limiting factors and components:

\_\_\_\_\_

\_\_\_\_\_

Techniques used in the prototype / proof-of-concept assay can be used without a commercial license:

Yes

No, commercial license is required for the following technology: \_\_\_\_\_

In case of FTO hindrance, describe the geographical and temporal coverage:

\_\_\_\_\_

\_\_\_\_\_

### DECISION ON PATENTING:

Yes, patenting to be initiated

No

Can alternative commercialization routes be considered:

Knowledge transfer

Database licensing

Material licensing

Software licensing

Services-for-fee

Other, specify: \_\_\_\_\_

# 4 Clinical performance of the prototype in laboratory settings

TRL-4 PROOF OF CONCEPT STUDIES WITH PROTOTYPE ASSAY

## CLINICAL NEED

### CLINICAL PERFORMANCE OBJECTIVES MET

Description of the clinical cohort used in proof-of-concept studies:

Specimen matrix: \_\_\_\_\_

Selection criteria and (n) of cases: \_\_\_\_\_

Exclusion criteria: \_\_\_\_\_

(n) of controls = \_\_\_\_\_

Are the specimens representative of the target population?

Yes, minimal specimen picking

No, describe the picking criteria:

\_\_\_\_\_  
\_\_\_\_\_

Results obtained with prototype correlate well with the condition:

AUC (in ROC analysis): \_\_\_\_\_

Suggested cut-off value: \_\_\_\_\_

Diagnostic sensitivity: \_\_\_\_\_ %

Diagnostic specificity: \_\_\_\_\_ %

Negative predictive value (NPV): \_\_\_\_\_

Positive predictive value (PPV): \_\_\_\_\_

Other applicable measures, e.g. relative risk ratio, hazard ratio, etc.: \_\_\_\_\_

# COMMERCIAL VIABILITY

## POSITIONING IN CLINICAL CARE PATHWAY CONFIRMED

Clear purpose and need for the test verified by end-users in writing:

Yes: \_\_\_\_\_

No, feedback obtained: \_\_\_\_\_

Expected positioning in the clinical care pathway:

Stand-alone test (preceding or confirmatory tests not required)

Add-on test; to be incorporated in existing testing sequence

• Preceded by following test(s): \_\_\_\_\_

• Followed by following test(s): \_\_\_\_\_

Performed simultaneously with following test(s): \_\_\_\_\_

Replaces an existing test of: \_\_\_\_\_

Improves an existing test of: \_\_\_\_\_

Improvements achieved: \_\_\_\_\_

Intended use settings:

Clinical laboratory

Near-patient testing

Emergency (acute testing)

Infectious disease

Chronic disease

Other, specify: \_\_\_\_\_

Self-testing

## EVIDENCE OF HEALTH BENEFITS AND COST-EFFECTIVENESS

How the test improves the patient outcome: \_\_\_\_\_

How the test improves the cost-efficiency of the clinical care pathway:

Improved diagnostic accuracy

Decreased need of (more) expensive tests or therapies

Other: \_\_\_\_\_

Does not decrease costs

## FEASIBILITY & IPR

### PATENTING IN PROGRESS

Priority year development plan followed:

Yes, milestones met and new experimental evidence established: \_\_\_\_\_

No, alternative plan followed:

\_\_\_\_\_  
\_\_\_\_\_

No, new evidence not established, or it does not support the patent application:

\_\_\_\_\_

Patenting with sufficient scope of patent protection seems likely based on Office Actions received

Yes

No, specify hindrances identified: \_\_\_\_\_

IPR covers all self-made changes and improvements:

Yes

No, specify: \_\_\_\_\_

Continuing active contribution of inventors available

Yes

No

Based on above, proceeding to international PCT phase is feasible:

Yes

No

# 5 Pre-industrial maturation phase

TRL-5 CONFIGURATION TO INDUSTRIAL APPLICATION  
(BETA PROTOTYPE)

TRL-6 TECHNOLOGY DEMONSTRATED IN RELEVANT  
ENVIRONMENT

## COMMERCIAL VIABILITY

### FURTHER CLINICAL EVIDENCE ACCUMULATED IN COLLABORATION WITH CLINICIANS / INDUSTRY

Description of studies conducted:

Cohort study: \_\_\_\_\_

Retrospective randomized trial: \_\_\_\_\_

Prospective randomized trial: \_\_\_\_\_

Clinical concentrations and reference ranges

• Healthy persons: \_\_\_\_\_

• Affected persons: \_\_\_\_\_

Are all clinical concentrations detectable by the beta prototype:

Yes

No, specify: \_\_\_\_\_

Within-subject variation:

Yes: \_\_\_\_\_

No

Between-subject variation:

Yes: \_\_\_\_\_

No

Endogeneous and/or exogeneous interference encountered:

Yes: \_\_\_\_\_

No

Cross-reacting substances:

Yes: \_\_\_\_\_

No

What kind of feedback is obtained from the intended end users (including modifications suggested):

\_\_\_\_\_  
\_\_\_\_\_

### FURTHER KNOWLEDGE OF BIOMARKER BIOLOGY

Are following factors of the biomarker known:

Where it is expressed (e.g. intracellular, intra-nuclear, excreted): \_\_\_\_\_

When and how long it is expressed: \_\_\_\_\_

What molecular classes can be detected, which one is preferred: \_\_\_\_\_

How many different manifestations of the molecule exists (in selected molecular class): \_\_\_\_\_

How stable are the molecular forms in the circulation: \_\_\_\_\_

How the fasting state, circadian rhythm, age, gender or ethnicity affects the results: \_\_\_\_\_

Other, specify: \_\_\_\_\_



## CLINICAL NEED

### ASSESSMENT OF BUSINESS MODELS

Considerations for establishing a start-up (select applicable):

High degree of readiness, reasonable amount of research and product development required

Large size and high growth rate of market; high market share can be obtained

Low competition, few alternative solutions in sight

Wide scope of patent protection achieved further prevents competition

Motivated team with entrepreneurial mindset

Sound business plan, realistic funding options available

## FEASIBILITY & IPR

### BETA PROTOTYPE ESTABLISHED

Documented specifications, optimizations and measured performance:

- Analytical performance
- Clinical performance